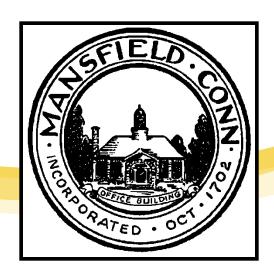
Town of Mansfield

FY 2016/17 Council Adopted Budget
Public Information Session
May 4, 2016



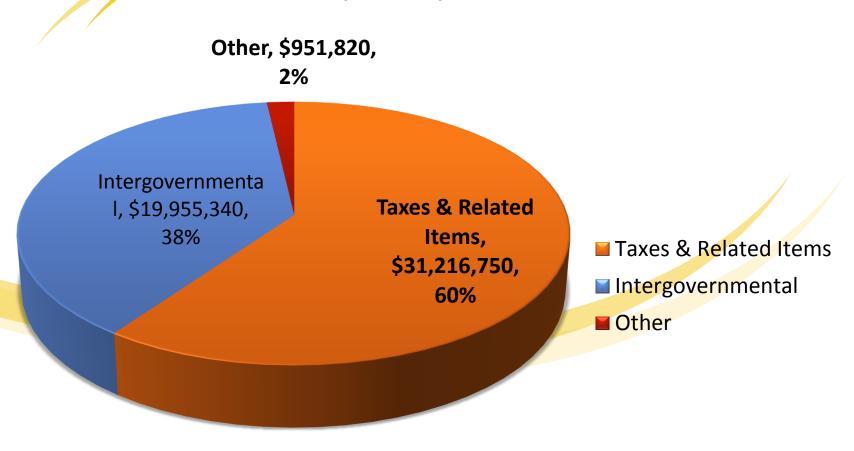
FY '16/17 Budget Overview

General Fund \$51,623,910
 Town and MBOE \$41,130,430
 Region 19 Contribution \$10,493,480

Capital & Nonrecurring Fund \$ 3,042,600

Capital Fund \$ 4,597,170

FY '16/17 General Fund Revenues: \$52,123,910



Includes a \$500,000 contribution to fund balance

FY '16/17 Revenue Outlook – Grand List

- Grand List increased by 4.41% from \$1,026,856,306 to \$1,072,179,179.
- Real Estate increased over \$28m or 3.2%
- Personal Property increased an unprecedented \$16.5m or 31%

FY '16/17 Revenue Outlook – Storrs Center Revenues

 Storrs Center development is generating revenue for the General Fund

V.

Storrs Center tax revenue: \$3,190,020

\$2,519,020 after EdR abatement

\$2,047,770 after Storrs Center expenses

Mill rate without Storrs

Center tax revenue -

31.78 mills

+1.91 mills

Mill rate with Storrs Center

tax revenue -

29.87 mills

No increase

FY '16/17 Revenue Outlook – Intergovernmental Revenues

Governor's Proposed Budgets:

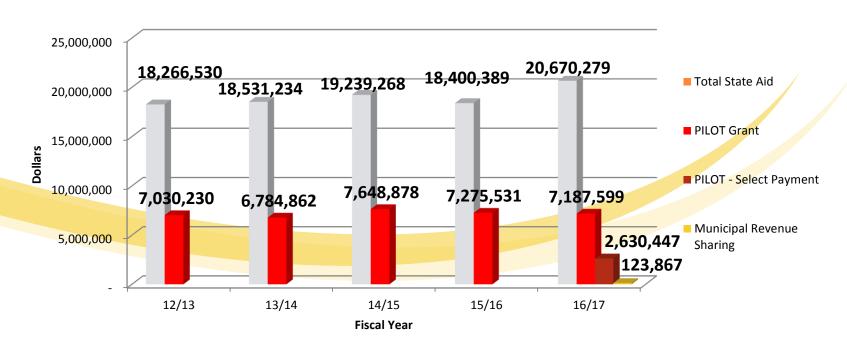
| Grant | February 3, 2016 | April 12, 2016 | (Decrease) |
|-----------------------------------|---------------------|-------------------|----------------|
| ECS | \$ 10,186,509 | \$ 9,798,810 | \$ (387,699) |
| PILOT | 7,187,599 | 7,187,599 | - |
| "Select" Payment in Lieu of Taxes | 2,630,447 | 2,630,447 | - |
| Municipal Revenue Sharing | 756,128 | 123,867 | (632,261) |
| Town Aid | 416,521 | 416,521 | - |
| Pequot Grant | 205,528 | 205,528 | - |
| LoCIP | 195,109 | 195,109 | - |
| Transportation | 112,398 | 112,398 | - |
| Total Grants | \$ 21,690,239 | \$20,670,279 | \$ (1,019,960) |

FY '16/17 Revenue Outlook – Intergovernmental Revenues

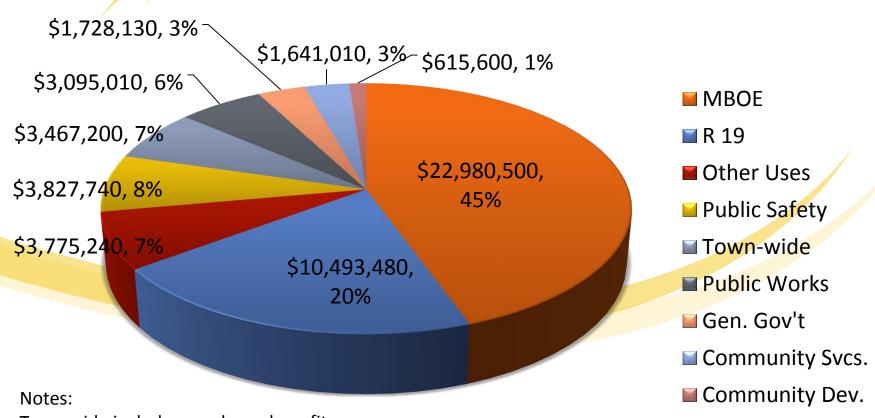
- Governor's April 12th proposed budget reflects increase of \$2,325,348 (12.7%)
 - New "Select Payment" Payment in Lieu of Taxes - \$2,630,447 in new revenue
 - Revenue Sharing grant \$123,867
 - Decrease in traditional PILOT grant -\$87,931
 - Decrease in the Education Cost Sharing grant -\$387,699

FY '16/17 Revenue Outlook – Intergovernmental Revenues

State Aid Comparison



FY '16/17 General Fund Expenditures: \$51,623,910



Town-wide includes employee benefits
Energy & Facilities Mgmt. operating costs reflected in Public Works
Other includes debt service and capital contribution
Doesn't include fund balance contribution

FY '16/17 General Fund Expenditures

| General Fund | FY 2015/2016 | FY 2016/2017 | \$ Amt. Dec/Inc | % Dec/Inc |
|-----------------------|-----------------|---------------------------|--------------------|--------------------|
| Town | \$16,421,370 | \$18,149,930 | \$1,728,560 | 10.5% ² |
| MBOE | \$22,022,750 | \$22,980,500 | \$ 957,750 | 4.3% |
| Region 19 | \$10,188,150 | \$10,493,480 | \$ 305,330 | 3.0% |
| General Fund Total | \$48,632,2701 | \$51,623,910 ¹ | \$2,991,640 | 6.2% |

¹Does not include contribution to Fund Balance.

²Includes significant increase to Capital.

FY '16/17 Expenditure Trends

- \$1,728,560 (10.5%) increase to Town Government
 - \$970,860 increase for capital projects (Town and schools)
 - \$260,745 increase for benefits, primarily health insurance
 - \$214,625 increase for contractual step increases and proposed additional staffing
 - \$93,190 increase for the Resident State Trooper program (to maintain current service levels)
 - \$25,400 decrease in energy costs

FY '16/17 Expenditure Trends

- \$957,750 (4.3%) increase to MBOE
 - \$492,635 increase for benefits, primarily health insurance
 - \$361,670 increase for contractual salary increases
 - \$151,360 increase for staffing and programming needs
- \$305,330 (3.0%) increase to R19
 - Mansfield student enrollment increases
 - Increase reflects Mansfield's proportional share of overall budget (up from 56.80% to 57.86%)

Council Adjustments to Manager's Proposed Budget

Projected decrease in State Aid - \$1,020,000

- Reduce Contribution to Fund Balance by \$400,000 to \$500,000
- Town Expenditure Reductions
 - Reduce Transfer to Capital by \$552,400
 - Provide funding for annual procedural audit \$25,000
 - Provide additional funding to maintain hours for the Early Childhood Coordinator

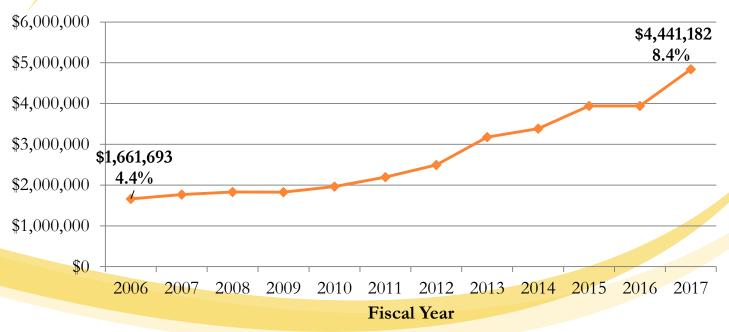
Council Adjustments to Manager's Proposed Budget

Provide cash funding for the Vinton Boiler replacement

- Increase transfer from the CNR Fund \$125,000
- Reduce the IT 5 Year Funding Plan \$50,000
- Reduce the Facilities 5 Year Funding Plan \$50,000
- Provide funding from the Energy Savings account \$225,000

FY '16/17 Fund Balance





Bond agencies recommend Fund Balance of 10-15% of General Fund budget. Long-term plan to increase contributions to Fund Balance to reach recommended levels. Estimated Fund Balance for FY 16/17 totals \$4,841,182, 9.1% of projected budget.

FY '16/17 Capital & Non-Recurring Fund: \$3,064,400

- Major Funding Sources:
 - Transfer from the General Fund \$2,608,240
 - Net Ambulance Service Fees \$250,000
 - Pequot/Mohegan Grant \$205,660

FY '16/17 Capital & Non-Recurring Fund: \$3,042,600

- Planned uses:
 - Transfer to Capital Fund \$2,850,000
 - Transfer to Management Services Fund for town technology replacement - \$192,600
- CNR Fund does not include recurring and non-capital expenditures

Capital Fund Revenues: \$4,897,170

| FY 16/17 Capital Budget Revenues | | | |
|-----------------------------------|-------------|-------|--|
| CNR Transfer In ¹ | \$2,850,000 | 62.0% | |
| Bonds | \$873,000 | 19.0% | |
| Federal & State Grants | \$269,380 | 5.9% | |
| Energy Savings Account (MSF) | \$225,000 | 4.9% | |
| LOCIP Grant | \$184,000 | 4.0% | |
| Town Aid Road Grant | \$130,000 | 2.8% | |
| Parks & Recreation/Day Care Funds | \$65,790 | 1.4% | |
| TOTAL | \$4,597,170 | 100% | |

¹Includes General Fund contribution to capital, ambulance service fees.

FY '16/17 Capital Fund Expenditures: \$4,597,170

| FY 16/17 Capital Budget Expenditures | | | | |
|--|-------------|-------|--|--|
| Facilities Management (Town & Schools) | \$2,052,000 | 44.6% | | |
| Public Works | \$1,358,000 | 29.5% | | |
| Public Safety | \$578,550 | 12.6% | | |
| Community Development | \$175,000 | 3.8% | | |
| General Government | \$163,830 | 3.6% | | |
| Education Technology | \$150,000 | 3.3% | | |
| Community Services | \$119,790 | 2.6% | | |
| TOTAL | \$4,597,170 | 100% | | |

- Public Works
 - Transportation projects (road resurfacing, walkways, guiderails, drainage) - \$1,010,000
 - Road resurfacing \$750,000
 - Ravine Road improvements \$110,000
 - Drainage, guiderails, walkways \$150,000
 - Vehicle Replacements \$272,000
- Town Buildings \$339,000
 - Public Works Garage roof replacement & well system upgrade \$65,000
 - Fire Station 107 roof and well system replacements -\$60,000
 - Historical Society building, removal of UST and natural gas heating system conversion - \$35,000

- Public Safety
 - Self-Contained Breathing Apparatus (SCBA) replacement - \$283,550 (\$269,370 funded by federal grant, \$14,170 local match)
 - Ambulance replacement \$245,000
- Community Development
 - Storrs Center Reserve \$175,000 (funds one-time expenditures, Transportation Center & overrun)

- Community Services
 - Fitness equipment \$45,790 (funded by Parks & Recreation revenue)
 - Playscape replacement reserve & repairs -\$40,000
- General Government
 - Police services analysis \$60,000
 - Classification & compensation study- \$30,000

- Education/School Buildings \$1,883,000
 - Middle School Gym renovations \$873,000
 - Vinton boilers \$450,000
 - Information technology equipment \$150,000
 - Other maintenance projects \$150,000
 - Facilities study (schools) \$160,000

Impact on Taxpayer

Mill rate will remain at 29.87

Sample Tax Impact

On a Median Valued Home

Current Valuation \$155,7001

Proposed Taxes \$ 4,651

Current Taxes \$ 4,651

Tax Change

change 5 U

Percentage Change

 $0\%^{2}$

¹Median home price, 100% of assessed value is \$222,860. \$156,000 reflects 70% of assessed value.

²Assuming no further reduction in State aid

Impact on Taxpayer

Where do the Tax Dollars Go?

| Education | \$2,987 | 64.2 |
|-----------------------|---------|------|
| Public Safety | \$342 | 7.4 |
| Town-wide | \$309 | 6.7 |
| Government Operation | \$154 | 3.3 |
| Other Financing Uses | \$337 | 7.2 |
| Public Works | \$276 | 5.9 |
| Community Services | \$146 | 3.1 |
| Community Development | \$55 | 1.2 |
| Fund Balance Contrib. | \$45 | 1.0 |
| TOTAL | \$4,651 | 100% |

Budget Summary

- FY 2016/17 Proposed Budget
 - 7.0% increase in General Fund expenditures
 - Significant increase to capital to address infrastructure needs (Town and school buildings, roads)
 - Mill rate remains 29.87 mills
- Responsible budget
 - Funds current services
 - Advances Council goals and initiatives
 - Appropriates new state aid in a conservative manner
 - Builds staff capacity to address operation and budget concerns
 - Does not increase the mill rate

Budget Summary (cont'd)

- Issues to monitor
 - State budget/intergovernmental revenue
 - Resident Trooper costs and police service delivery options
 - Facilities Studies (Town and schools) will provide plan to fund infrastructure needs; will impact future budgets

Looking Ahead

- Budget materials may be reviewed online at:
 - www.mansfieldct.gov, "Budget Information" web page
 - www.openmansfieldct.gov, OpenMansfield

- Annual Town Meeting
 - Tuesday, May 10, 2016
 - 7pm
 - Mansfield Middle School Auditorium

Looking Ahead

- At Town Meeting
 - General Fund programs are defined as cost centers within functions of Government i.e. Town Clerk, Road Services, Senior Services
 - Capital & Nonrecurring Fund programs are defined by the recipient of the fund transfer i.e.
 Capital Fund, Management Services Fund (technology replacement)
 - Capital Fund programs are defined by the major functions of government i.e. Public Safety, Public Works

Looking Ahead

- At Town Meeting Voting on Programs
 - Ability to increase or decrease program expenditures
 - What is a program?
 - Program based budget
 - Budgets established by program such as Police, Youth Services, Library
 - Program budgets will be clearly presented in the materials for Town meeting
 - Program budgets are currently reflected in the proposed budget document

Officials

Town Council

Paul M. Shapiro, Mayor
William Ryan, Deputy Mayor
Stephen Kegler
Peter Kochenburger
Alexander Marcellino
Antonia Moran
Virginia Raymond
Mark R. Sargent
Ben Shaiken

Board of Education

Randall Walikonis, Chair
Jay Rueckl, Vice Chair
Susannah Everett
Martha Kelly
John Fratiello
Sarah Lacombe
Katherine Paulhus
Carrie Silver-Bernstein
Kathleen Ward

Matthew W. Hart, Town Manager Kelly M. Lyman, Superintendent of Schools

Cherie Trahan, Director of Finance